Municipal Performance Measurement Program (MPMP) ● 2010 RESULTS

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Related documents and links:		

# **Local Government**

Name: Brenda Vader

**CONTACT PERSON FOR LOCAL GOVERNMENT:** 

	1.1 G	ENERAL GOV	/ERNMENT -
		2010	2009
1.1 a)	Operating costs for governance and corporate management as a percentage of total municipal operating costs.	15.7%	14.8%
1.1 b)	Total costs for governance and corporate management as a percentage of total municipal costs.	13.5%	12.8%

### **OBJECTIVE:**

Efficient local government.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 0206 35 (Operating costs measure) and 91 0206 45 (Total costs measure).

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### **Fire Services**

#### **CONTACT PERSON FOR FIRE SERVICES:**

	2.1 FIRE S	ERV	/ICES –	EFFIC	CIENCY			
	20	010		2009	2	2008	2007	2006
2.1 a) Operating costs for fire services per \$1,000 of assessment.	\$ 0.	.33	\$	0.56	\$ 0	0.37	\$ 0.38	\$ 0.41
2.1 b) Total costs for fire services per \$1,000 of assessment.	\$ 0.	.37	\$	0.62				

#### **OBJECTIVE:**

Efficient fire services.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 1103 35 (Operating costs measure) and 91 1103 45 (Total costs measure).

	2.2 & 2.3 CIVIL	IAN FIRE REL	ATED INJURI	ES – EFFECTIVENESS
		2010	2009	
2.2	Number of residential fire related civilian injuries per 1,000 persons.	0.000	0.000	
2.3	Number of residential fire related civilian injuries averaged over 5 years per 1,000 persons.	0.000	0.000	

### **OBJECTIVE:**

Minimize the number of civilian injuries in residential fires.

### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### REFERENCE:

• Financial Information Return: 92 1151 07 (2.2) and 92 1152 07 (2.3).

	2.4 & 2.5 CIVILIA	AN FIRE RELATI	ED FATALIT	ES - EFFECTIVENESS	
		2010	2009		
2.4	Number of residential fire related civilian fatalities per 1,000 persons.	0.000	0.000		
2.5	Number of residential fire related civilian fatalities averaged over 5 years per 1,000 persons.	0.000	0.000		
	OBJECTIVE: Minimize the number of civilian fatalitie	s in residential fires	S.		
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING RES	SULTS:		
	REFERENCE: • Financial Information Return: 92 115	55 07 (2.4) and 92	1156 07 (2.5).		

	2.6 NUMBER OF R	ESIDENTIAL S	TRUCTURAL	FIRES - EFFECTIVENESS
		2010	2009	
2.6	Number of residential structural fires per 1,000 households.	0.000	0.759	
	OBJECTIVE:  Minimize the number of residential stru	uctural fires.		
	NOTES & KEY FACTORS FOR UND	ERSTANDING R	ESULTS:	
	REFERENCE:			
	• Financial Information Return: 92 11	60 07.		

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## **Police Services**

#### **CONTACT PERSON FOR POLICE SERVICES:**

3	.1 PO	LICE SE	RVI	CES – EFF	FICIENCY
		2010		2009	
3.1 a) Operating costs for police services per person. <sup>1</sup>	\$	144.00	\$	132.43	
3.1 b) Total costs for police services per person.	\$	144.00	\$	132.43	

#### **OBJECTIVE:**

Efficient police services.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- ¹ As of 2009, the efficiency measures for police services do not include expenses for prisoner transportation or court security since expenses for these services are being uploaded to the Province over a number of years. The efficiency measures for police services align with effectiveness measures based on crime rates.
- Financial Information Return: 91 1204 35 (Operating costs measure) and 91 1204 45 (Total costs measure).

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	3.2 VIC	DLENT CRIME		
		2010	2009	
3.2	Violent crime rate per 1,000 persons. <sup>1</sup>	10.1	7.6	
	OBJECTIVE: Safe communities.			
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING K	ESULIS:	
	REFERENCE:  • ¹ Statistics Canada has expanded the restated.	ne definition of vi	olent crime. Th	erefore, prior years are not comparable unles

3.3 PRC	PERTY CRIM	IE RATE – EF	FECTIVENESS
	2010	2009	
operty crime rate per 1,000 rsons. <sup>1</sup>	9.5	15.8	

### OBJECTIVE:

Safe communities.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- ¹ Statistics Canada has expanded the definition of property crime. Therefore, prior years are not comparable unless restated.
- Financial Information Return: 92 1259 07.

	3.4 T	OTAL CRIME	RATE – EFFE	CTIVENESS		
		2010	2009	2008	2007	2006
3.4	Total crime rate per 1,000 persons ( <i>Criminal Code</i> offences, excluding traffic).	25.3	24.1	24.1	49.4	37.2
	OBJECTIVE: Safe communities.					
	NOTES & KEY FACTORS FOR UND	ERSTANDING F	RESULTS:			
	REFERENCE: • Financial Information Return: 92 1:	263 07.				

	3.5 Y	OUTH CRIME	RATE – EFFE	CTIVENESS		
		2010	2009	2008	2007	2006
3.5	Youth crime rate per 1,000 youths.					
		19.0	3.2	3.2	41.7	0.0
	OBJECTIVE: Safe communities.					
	NOTES & KEY FACTORS FOR UND	ERSTANDING F	RESULTS:			
	REFERENCE:					
	<ul> <li>Financial Information Return: 92 12</li> </ul>	265 07.				

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### Roads

### **CONTACT PERSON FOR ROADS:**

			PAVED R	OAI	DS – EFFIC
			2010		2009
4.1 a)	Operating costs for paved (hard top) roads per lane kilometre. <sup>1</sup>	\$	4,259.73	\$	3,037.08
4.1 b)	Total costs for paved (hard top) roads per lane kilometre.	\$	7,550.84	\$	5,833.12

#### **OBJECTIVE:**

Efficient maintenance of paved roads.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- <sup>1</sup>The formulas for efficiency measures for paved roads were revised in 2010 to net out revenue received from utilities for utility cut repairs.
- The Total cost measure was also revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2111 35 (Operating costs measure) and 91 2111 45 (Total costs measure).

4	.2 U	NPAVED	RO/	ADS – EFF
		2010		2009
Operating costs for unpaved (loose cop) roads per lane kilometre.	\$	1,639.85	\$	825.08
Total costs for unpaved (loose top) roads per lane kilometre.	\$	4,126.15	\$	3,281.45

#### **OBJECTIVE:**

Efficient maintenance of unpaved roads.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2110 35 (Operating costs measure) and 91 2110 45 (Total costs measure).

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	4.3 B	RIDGES	S AND	CUI	LVERTS -	EFFICIENCY
			2010		2009	
4.3 a)	Operating costs for bridges and culverts per square metre of surface area.	\$	15.16	\$	3,183.30	
4.3 b)	Total costs for bridges and culverts per square metre of surface area.	\$	23.98	\$	3,891.60	

#### **OBJECTIVE:**

Efficient maintenance of bridges and culverts.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

Increased square meters of surface

#### **REFERENCE:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2130 35 (Operating costs measure) and 91 2130 45 (Total costs measure).

	4.4 WINTE	R MA	INTENA	NCE	OF ROA	DS – EFFICIEI	NCY		
			2010		2009	2008		2007	2006
4.4 a)	Operating costs for winter maintenance of roadways per lane kilometre maintained in winter.	\$	411.76	\$	454.00	\$ 555.98	\$ 44	9.90	\$ 406.11
4.4 b)	Total costs for winter maintenance of roadways per lane kilometre maintained in winter.	\$	411.76	\$	454.00				

#### **OBJECTIVE:**

Efficient winter maintenance of roads.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2205 35 (Operating costs measure) and 91 2205 45 (Total costs measure).

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4.5 ADEQUACY OF PAVED ROADS – EFFECTIVENESS							
		2010	2009	2008	2007	2006	
4.5	Percentage of paved lane kilometres where the condition is rated as good to very good. <sup>1</sup>	62%	62%	62%	62%	60%	

#### OBJECTIVE:

Pavement condition meets municipal objectives.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- <sup>1</sup>Pavement condition is rated using a Pavement Condition Index (PCI) such as the Index used by the Ontario Good Roads Association (OGRA) or the Ministry of Transportation's Roads Inventory Management System (RIMS).
- Financial Information Return: 92 2152 07.

	4.6 ADEQUACY	OF BRIDGES	AND CULVE	RTS - EFFECTIVENESS
		2010	2009	
4.6	Percentage of bridges and culverts where the condition is rated as good to very good. <sup>1</sup>	91%	91%	

#### **OBJECTIVE:**

Safe bridges and culverts.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The effectiveness measure for bridges and culverts was introduced in 2009.
- <sup>1</sup>A bridge or culvert is rated in good to very good condition if distress to the primary components is minimal, requiring only maintenance. Primary components are the main load carrying components of the structure, including the deck, beams, girders, abutments, foundations, etc.
- Financial Information Return: 92 2165 07.

	4.7 WINTER EVENT RESPONSES – EFFECTIVENESS								
		2010	2009	2008	2007	2006			
4.7	Percentage of winter events where the response met or exceeded locally determined municipal service levels for road maintenance.	100%	100%	100%	100%	100%			
	OBJECTIVE: Response to winter storm events meets locally determined service levels for winter road maintenance.								
	NOTES & KEY FACTORS FOR UNDER	RSTANDING RE	ESULTS:						
	REFERENCE:  • Financial Information Return: 92 225	51 07							

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### **Conventional Transit**

#### **CONTACT PERSON FOR TRANSIT:**

	5.1 CONVENTIONAL TRANSIT – EFFICIENCY								
		2010	2009	2008	2007	2006			
5.1 a)	Operating costs for conventional transit per regular service passenger trip.	N/A	N/A	N/A	N/A	N/A			
5.1 b)	Total costs for conventional transit per regular service passenger trip.	N/A	N/A						

#### OBJECTIVE:

Efficient conventional transit services.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 2203 35 (Operating costs measure) and 91 2203 45 (Total costs measure).

5.2 Number of conventional transit passenger trips per person in the N/A	5.2 CON	/ENTIONAL TRANS	SIT RIDERSHI	P – EFFECTI\	/ENESS	
passenger trips per person in the N/A N/A N/A N/A N/A		2010	2009	2008	2007	2006
service area in a year.		· N/A	N/A	N/A	N/A	N/A

### **OBJECTIVE:**

Maximum utilization of municipal transit services.

### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### REFERENCE:

• Financial Information Return: 92 2351 07.

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# Wastewater (Sewage)

CONTACT PERSON FOR WASTEWATER:

	6.1 WASTEWA	TER COLLEC	TION/CONVE	YANCE – EFF	ICIENCY	
		2010	2009	2008	2007	2006
6.1 a)	Operating costs for the collection/conveyance of wastewater per kilometre of wastewater main.	N/A	N/A	N/A	N/A	N/A
6.1 b)	Total costs for the collection/conveyance of wastewater per kilometre of wastewater main.	N/A				

#### **OBJECTIVE:**

Efficient municipal wastewater collection/conveyance.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3111 35 (Operating costs measure) and 91 3111 45 (Total costs measure).

	6.2 WASTEWATER TREATMENT AND DISPOSAL – EFFICIENCY								
		2010	2009	2008	2007	2006			
6.2 a)	Operating costs for the treatment and disposal of wastewater per megalitre.	N/A	N/A	N/A	N/A	N/A			
6.2 b)	Total costs for the treatment and disposal of wastewater per megalitre.	N/A							

#### **OBJECTIVE:**

Efficient municipal wastewater treatment and disposal.

### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3112 35 (Operating costs measure) and 91 3112 45 (Total costs measure).

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6.3 WASTE	WATER INTE	GRATED SYS	TEM – EFFICII	ENCY	
	2010	2009	2008	2007	2006
Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).	N/A	N/A	N/A	N/A	N/A
Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).	N/A				
	Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).  Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre	Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).  Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre  N/A	Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).  Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre  N/A	Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).  Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre  N/A  N/A  N/A  N/A  N/A	Operating costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre (integrated system).  Total costs for the collection/conveyance, treatment, and disposal of wastewater per megalitre  N/A  N/A  N/A  N/A  N/A  N/A  N/A

#### **OBJECTIVE:**

Efficient municipal wastewater system (integrated system).

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3113 35 (Operating costs measure) and 91 3113 45 (Total costs measure).

	6.4 WASTEWATER MAIN BACKUPS – EFFECTIVENESS							
		2010	2009	2008	2007	2006		
6.4	Number of wastewater main backups per 100 kilometres of wastewater main in a year.	N/A	N/A	N/A	N/A	N/A		

### **OBJECTIVE:**

Municipal sewage management practices prevent environmental and human health hazards.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

• Financial Information Return: 92 3154 07.

	6.5 WASTEWATER BYPASSES TREATMENT – EFFECTIVENESS									
		2010	2009	2008	2007	2006				
6.5	Percentage of wastewater estimated to have by-passed treatment.	N/A	N/A	N/A	N/A	N/A				
	OBJECTIVE:  Municipal sewage management practices prevent environmental and human health hazards.									
	NOTES & KEY FACTORS FOR UNDE	RSTANDING RES	JLTS:							
	REFERENCE:									
	• Financial Information Return: 92 315	55 07.								

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## **Storm Water**

#### **CONTACT PERSON FOR STORM WATER:**

	7.1 URBAN STORM WATER MANAGEMENT – EFFICIENCY									
		2010	2009	2008	2007	2006				
7.1 a)	Operating costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.	N/A	N/A	N/A	N/A	N/A				
7.1 b)	Total costs for urban storm water management (collection, treatment, disposal) per kilometre of drainage system.	N/A								

#### **OBJECTIVE:**

Efficient urban storm water management.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3209 35 (Operating costs measure) and 91 3209 45 (Total costs measure).

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	7.2 RURAL STORM WATER MANAGEMENT – EFFICIENCY									
		2010	2009	2008	2007	2006				
m d	Operating costs for rural storm water nanagement (collection, treatment, lisposal) per kilometre of drainage system.	N/A	N/A	N/A	N/A	N/A				
, d	otal costs for rural storm water nanagement (collection, treatment, lisposal) per kilometre of drainage system.	N/A								
С	DBJECTIVE:									

Efficient rural storm water management.

### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3210 35 (Operating costs measure) and 91 3210 45 (Total costs measure).

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# **Drinking Water**

### **CONTACT PERSON FOR DRINKING WATER:**

8.1 DRINKING WATER TREATMENT – EFFICIENCY									
	2010	2009	2008	2007	2006				
8.1 a) Operating costs for the treatment of drinking water per megalitre.	N/A	N/A	N/A	N/A	N/A				
8.1 b) Total costs for the treatment of drinking water per megalitre.	N/A								

#### **OBJECTIVE:**

Efficient municipal water treatment services.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### **REFERENCE:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3311 35 (Operating costs measure) and 91 3311 45 (Total costs measure).

8.2 DRINKING WATER DISTRIBUTION/TRANSMISSION – EFFICIENCY									
	2010	2009	2008	2007	2006				
8.2 a) Operating costs for the distribution/ transmission of drinking water per kilometre of water distribution pipe.	N/A	N/A	N/A	N/A	N/A				
8.2 b) Total costs for the distribution/ transmission of drinking water per kilometre of water distribution pipe.	N/A								

#### **OBJECTIVE:**

Efficient municipal water distribution/transmission services.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3312 35 (Operating costs measure) and 91 3312 45 (Total costs measure).

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8.3 DRINKING WATER INTEGRATED SYSTEM – EFFICIENCY									
	2010	2009	2008	2007	2006				
Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).	N/A	N/A	N/A	N/A	N/A				
Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).	N/A								
	Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).  Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated	Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).  Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated N/A	Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).  Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated N/A	Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).  Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated N/A	Operating costs for the treatment and distribution/transmission of drinking water per megalitre (integrated system).  Total costs for the treatment and distribution/transmission of drinking water per megalitre (integrated N/A				

Efficient municipal water system (integrated system).

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3313 35 (Operating costs measure) and 91 3313 45 (Total costs measure).

		2010	2008	2007	2006	2005
8.4	Weighted number of days when a boil water advisory issued by the medical officer of health, applicable to a municipal water supply, was in effect.	N/A	N/A	N/A	N/A	N/A
	OBJECTIVE: Water is safe and meets local needs.	l l	l l	I	I	

### REFERENCE:

• Financial Information Return: 92 3355 07.

	8.5 BREAKS IN WATER MAINS – EFFECTIVENESS									
		2010	2009	2008	2007	2006				
8.5	Number of water main breaks per 100 kilometres of water distribution pipe in a year.	N/A	N/A	N/A	N/A	N/A				
	OBJECTIVE: Improve system reliability.									
	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:									
	REFERENCE: • Financial Information Return: 92 33	56 07.								

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# **Solid Waste Management (Garbage)**

CONTACT PERSON FOR SOLID WASTE MANAGEMENT:

9.1 GARBAGE COLLECTION – EFFICIENCY									
	2010	2009	2008	2007	2006				
9.1 a) Operating costs for garbage collection per tonne or per household. (Specify)	N/A	N/A	N/A	N/A	N/A				
9.1 b) Total costs for garbage collection per tonne or per household. (Specify)	N/A								

#### OBJECTIVE:

Efficient municipal garbage collection services.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3404 35 (Operating costs measure) and 91 3404 45 (Total costs measure).

9.2 GARBAGE DISPOSAL – EFFICIENCY										
		2010		2009		2008		2007		2006
9.2 a) Operating costs for garbage disposal per tonne or per household. (Specify)	\$	523.74	\$	787.84	\$	383.59	\$	166.72	\$	178.04
9.2 b) Total costs for garbage disposal per tonne or per household. (Specify)	\$	595.69	\$	831.99						

#### **OBJECTIVE:**

Efficient municipal garbage disposal services.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3504 35 (Operating costs measure) and 91 3504 45 (Total costs measure).

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	9.3 SOLID WASTE DIVERSION (RECYCLING) – EFFICIENCY									
		2010	2009	2008	2007	2006				
9.3 a)	Operating costs for solid waste diversion per tonne or per household. (Specify)	\$ 25.69	\$ 36.20	\$ 26.00	\$ 21.97	\$ 28.08				
9.3 b)	Total costs for solid waste diversion per tonne or per household. (Specify)	\$ 25.69	\$ 36.20							

#### **OBJECTIVE:**

Efficient solid waste diversion (recycling) services.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3606 35 (Operating costs measure) and 91 3606 45 (Total costs measure).

	9.4 SOLID WASTE MANAGEMENT (INTEGRATED SYSTEM) – EFFICIENCY									
		2010	2009	2008	2007	2006				
9.4 a)	Average operating costs for solid waste management (collection, disposal and diversion) per tonne or per household. (Specify)	N/A	N/A	N/A	N/A	N/A				
9.4 b)	Average total costs for solid waste management (collection, disposal and diversion) per tonne or per household. (Specify)	N/A								

#### **OBJECTIVE:**

Efficient solid waste management (integrated system).

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 3607 35 (Operating costs measure) and 91 3607 45 (Total costs measure).

	9.5 COMPLAINTS – COLLECTION OF GARBAGE AND RECYCLED MATERIALS EFFECTIVENESS								
		2010	2009	2008	2007	2006			
9.5	Number of complaints received in a year concerning the collection of garbage and recycled materials per 1,000 households.	N/A	N/A	N/A	N/A	N/A			
	OBJECTIVE: Improved collection of garbage and recycled materials.								
	NOTES & KEY FACTORS FOR UNDE	RSTANDING F	ESULTS:						
	REFERENCE:  ● Financial Information Return: 92 345	52 07.							

9.6 NUMBER OF MUNICIPAL SOLID WASTE MANAGEMENT FACILITIES EFFECTIVENESS								
		2010	2009	2008	2007	2006		
9.6	Total number of solid waste management facilities owned by the municipality with a Ministry of Environment certificate of approval.	1	1	1	1	1		
	OBJECTIVE: Context for solid waste management facility compliance measure.							
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING F	RESULTS:					
	REFERENCE: • Financial Information Return: 92 35	552 07.						

Facility Name	Days	Days	Days	Days	Day
- usinty manne	2010	2009	2008	2007	2006
Please delete unused rows.					
OBJECTIVE:  Municipal solid waste services do			. ,		

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	9.8 DIVERSION OF RESIDENTIAL SOLID WASTE EFFECTIVENESS								
		2010	2009	2008	2007	2006			
9.8	Percentage of residential solid waste diverted for recycling.	N/A	N/A	N/A	N/A	N/A			
	OBJECTIVE:  Municipal solid waste reduction programs divert waste from landfills and/or incinerators.								
	NOTES & KEY FACTORS FOR UND	ERSTANDING R	ESULTS:						
	REFERENCE:  ● Financial Information Return: 92 36	555 07.							

		<b>EFFECT</b> 2010	VENESS 2009	2008	2007	2006	
9.9	Percentage of residential solid waste diverted for recycling (based on combined residential and ICI tonnage).	N/A	N/A	N/A	N/A	N/A	
	OBJECTIVE:  Municipal solid waste reduction programs	divert waste fron	n landfills and/or	incinerators.			
	Municipal solid waste reduction programs divert waste from landfills and/or incinerators.  NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:						

- ICI means Industrial/Commercial/Institutional.
- Financial Information Return: 92 3656 07.

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### **Parks and Recreation**

#### CONTACT PERSON FOR PARKS AND RECREATION:

10.1 PARKS – EFFICIENCY							
	2010	2009	2008	2007	2006		
10.1 a) Operating costs for parks per person.	N/A	N/A	N/A	N/A	N/A		
10.1 b) Total costs for parks per person.	N/A						

#### **OBJECTIVE:**

Efficient operation of parks.

#### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

#### **REFERENCE:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7103 35 (Operating costs measure) and 91 7103 45 (Total costs measure).

10.2 RECREATION PROGRAMS – EFFICIENCY								
	2010	2009	2008	2007	2006			
10.2 a) Operating costs for recreation programs per person.	N/A	N/A	N/A	N/A	N/A			
10.2 b) Total costs for recreation programs per person.	N/A							

#### **OBJECTIVE:**

Efficient operation of recreation programs.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7203 35 (Operating costs measure) and 91 7203 45 (Total costs measure).

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10.3 RECREATION FACILITIES – EFFICIENCY									
	20	)10	200	9	2008		2007		2006
10.3 a) Operating costs for recreation facilities per person.	\$ 28.2	23	\$ 28.93	3	\$ 22.52	\$	26.93	\$	30.91
10.3 b) Total costs for recreation facilities per person.	\$ 30.2	28	\$ 30.74	4					

#### **OBJECTIVE:**

Efficient operation of recreation facilities.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7306 35 (Operating costs measure) and 91 7306 45 (Total costs measure).

10.4 RECREATION PROGRAMS AND RECREATION FACILITIES (SUBTOTAL) EFFICIENCY								
	201	10	2009	2008	3	2007		
10.4 a) Operating costs for recreation programs and recreation facilities per person (Subtotal)	\$ 28.23	3	\$ 28.93	\$ 22.52		\$ 26.93		
10.4 b) Total costs for recreation programs and recreation facilities per person (Subtotal)	\$ 30.26	8	\$ 30.74					

#### **OBJECTIVE:**

Efficient operation of recreation programs and facilities.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7320 35 (Operating costs measure) and 91 7320 45 (Total costs measure).

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		10.5 TRAILS – E	FFECTIVENE	SS		
		2010	2009	2008	2007	2006
10.5	Total kilometres of trails	N/A	N/A	N/A	N/A	N/A
10.5	Total kilometres of trails per 1,000 persons	N/A	N/A	N/A	N/A	N/A
	OBJECTIVE: Trails provide recreation opportunities	S.				
	NOTES & KEY FACTORS FOR UND	ERSTANDING RES	ULTS:			
	REFERENCE:					
	<ul> <li>Financial Information Return: 92 7</li> </ul>	152 05 and 92 7152	07.			

	10	.6 OPEN SPA	CE – EFFECT	IVENESS		
		2010	2009	2008	2007	2006
10.6	Hectares of open space (municipally owned)	N/A	N/A	N/A	N/A	N/A
10.6	Hectares of open space per 1,000 persons (municipally owned)	N/A	N/A	N/A	N/A	N/A
	OBJECTIVE: Open space is adequate for population					
	NOTES & KEY FACTORS FOR UNDE	RSTANDING F	RESULTS:			
	REFERENCE:					

• Financial Information Return: 92 7155 05 and 92 7155 07.

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10.7 PARTICIPANT HOURS FOR RECREATION PROGRAMS EFFECTIVENESS								
		2010	2009	2008	2007	2006		
10.7	Total participant hours for recreation programs per 1,000 persons.	N/A	N/A	N/A	N/A	N/A		
	OBJECTIVE:	1	'					
	Recreation programs serve needs of re	esidents.						
	NOTES & KEY FACTORS FOR UND	ERSTANDING F	RESULTS:					
	REFERENCE:	VEE 07						
	<ul> <li>Financial Information Return: 92 72</li> </ul>	55 07.						

10.8 INDOOR RECREATION FACILITY SPACE – EFFECTIVENESS								
		2010	2009	2008	2007	2006		
	Square metres of indoor recreation facilities (municipally owned)	253	256	253	253	253		
	Square metres of indoor recreation facilities per 1,000 persons (municipally owned)	160.3	162.2	160.3	181.1	181.1		

### **OBJECTIVE:**

Indoor recreation facility space is adequate for population.

### NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:

### REFERENCE:

• Financial Information Return: 92 7356 05 and 92 7356 07.

	10.9 OUTDOOR RECREATION FACILITY SPACE – EFFECTIVENESS								
		2010	2009	2008	2007	2006			
10.9	Square metres of outdoor recreation facility space (municipally owned)	N/A	N/A	N/A	N/A	N/A			
10.9	Square metres of outdoor recreation facility space per 1,000 persons (municipally owned)	N/A	N/A	N/A	N/A	N/A			
	OBJECTIVE: Outdoor recreation facility space is adequate for population.								
	NOTES & KEY FACTORS FOR UND	ERSTANDING F	RESULTS:						
	REFERENCE:  • Financial Information Return: 92 73	359 05 and 92 73	359 07.						

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### Libraries

#### **CONTACT PERSON FOR LIBRARIES:**

11.1 LIBRARY COSTS PER PERSON – EFFICIENCY							
	2010	2009	2008	2007	2006		
11.1 a) Operating costs for library services per person.	N/A	N/A	N/A	N/A	N/A		
11.1 b) Total costs for library services per person.	N/A						

### OBJECTIVE:

Efficient library services.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- Financial Information Return: 91 7405 35 (Operating costs measure) and 91 7405 45 (Total costs measure).

11.2 L	- EFFICIENCY		
	2010	2009	
11.2 a) Operating costs for library services per use. <sup>1</sup>	N/A	N/A	
11.2 b) Total costs for library services per use.	N/A		

#### **OBJECTIVE:**

Efficient library services.

#### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- The formulas for efficiency measures were revised in 2009 to reflect changes in the reporting of expenses consistent with accrual accounting concepts. New total cost measures were introduced and revised in 2010. Total costs mean operating costs as defined in MPMP, plus amortization and interest on long-term debt, less revenue received from other municipalities for tangible capital assets.
- <sup>1</sup>Also, the calculation of electronic library uses was updated in 2009 to include the number of people using the public library wireless connection.
- Financial Information Return: 91 7406 35 (Operating costs measure) and 91 7406 45 (Total costs measure).

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	11.	3 LIBRARY U	SES – EFFEC	TIVENESS						
		2010	2009							
11.3	Library uses per person. <sup>1</sup>	N/A	N/A							
	OBJECTIVE: Increased use of library services.									
	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:									
	REFERENCE:									
				the number of people using the library's es per person, is not comparable to prior years.						
	Wildiago conficultion. Therefore, the cr	iconveniese mea	oure, library doc	so per percent, to not comparable to prior years.						
	Financial Information Return: 92 74	60 07.								
	Line numbers for prior years:									
	<ul> <li>The FIR reference for the measure</li> </ul>	, library uses pe	r person, did no	t change in 2009.						

11.4 ELECTRONIC LIBRARY USES – EFFECTIVENESS					
	2010	2009			
11.4 Electronic library uses as a percentage of total library uses. <sup>1</sup>	N/A	N/A			

### **OBJECTIVE:**

Better information on library usage.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

- ¹ In the 2009 FIR, the definition of library uses was changed to add the number of people using the library's wireless connection. Therefore, the effectiveness measure for the percentage of electronic library uses is not comparable to prior years.
- Financial Information Return: 92 7463 07.

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11.5 NON - ELECTRONIC LIBRARY USES - EFFECTIVENESS							
	2010	2009					
11.5 Non-electronic library uses as a percentage of total library uses. <sup>1</sup>	N/A	N/A					
OB JECTIVE:							

Better information on library usage.

### **NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:**

#### REFERENCE:

- Financial Information Return: 92 7462 07.
- 1 In the 2009 FIR, the definition of electronic library uses was changed to add the number of people using the library's wireless connection. Therefore, the effectiveness measure for the percentage of non-electronic library uses is not comparable to prior years.

### Line numbers for prior years:

• The FIR reference for the measure, non-electronic library uses as a percentage of total library uses, did not change in 2009.

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# **Land Use Planning**

REFERENCE:

• Financial Information Return: 92 8163 07.

### **CONTACT PERSON FOR LAND USE PLANNING:**

12.1 LOCATION OF NEW RESIDENTIAL DEVELOPMENT – EFFECTIVENESS									
		2010	2009	2008	2007				
12.1 Percentage of n located within se	ew residential units ettlement areas	N/A	N/A	N/A	N/A				
OBJECTIVE: New residential development is occurring within settlement areas.									
NOTES & KEY	NOTES & KEY FACTORS FOR UNDERSTANDING RESULTS:								
REFERENCE:									
<ul> <li>Financial Info</li> </ul>	rmation Return: 92 8170 (	07.							

		2010	2009	2008	2007	2006
12.2	Percentage of land designated for agricultural purposes which was not re-designated for other uses during the reporting year.	N/A	N/A	N/A	N/A	N/A
	OBJECTIVE: Preservation of agricultural land.			,	,	
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			

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	12.3 PRESERVATION OF AGRICULTURAL LAND RELATIVE TO 2000 EFFECTIVENESS								
		2010	2009	2008	2007	2006			
12.3	Percentage of land designated for agricultural purposes which was not re-designated for other uses relative to the base year of 2000.	N/A	N/A	N/A	N/A	N/A			
	OBJECTIVE: Preservation of agricultural land.	,		1	1				
	NOTES & KEY FACTORS FOR UNDERS	STANDING RESI	JLTS:						
	REFERENCE: • Financial Information Return: 92 8164	07.							

		2010	2009	2008	2007	2006
12.4	Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses during the reporting year.	N/A	N/A	N/A	N/A	N/A
	OBJECTIVE: Preservation of agricultural land.			,		
	NOTES & KEY FACTORS FOR UNDERS	TANDING RESU	JLTS:			

	12.5 CHANGE IN NUMBER OF AGRICULTURAL HECTARES SINCE 2000 EFFECTIVENESS								
		2010	2009	2008	2007	2006			
12.5	Number of hectares of land originally designated for agricultural purposes which was re-designated for other uses since January 1, 2000.	N/A	N/A	N/A	N/A	N/A			
	OBJECTIVE: Preservation of agricultural land.								
	NOTES & KEY FACTORS FOR UNDE	ERSTANDING F	RESULTS:						
	REFERENCE: • Financial Information Return: 92 81	66 07.							